



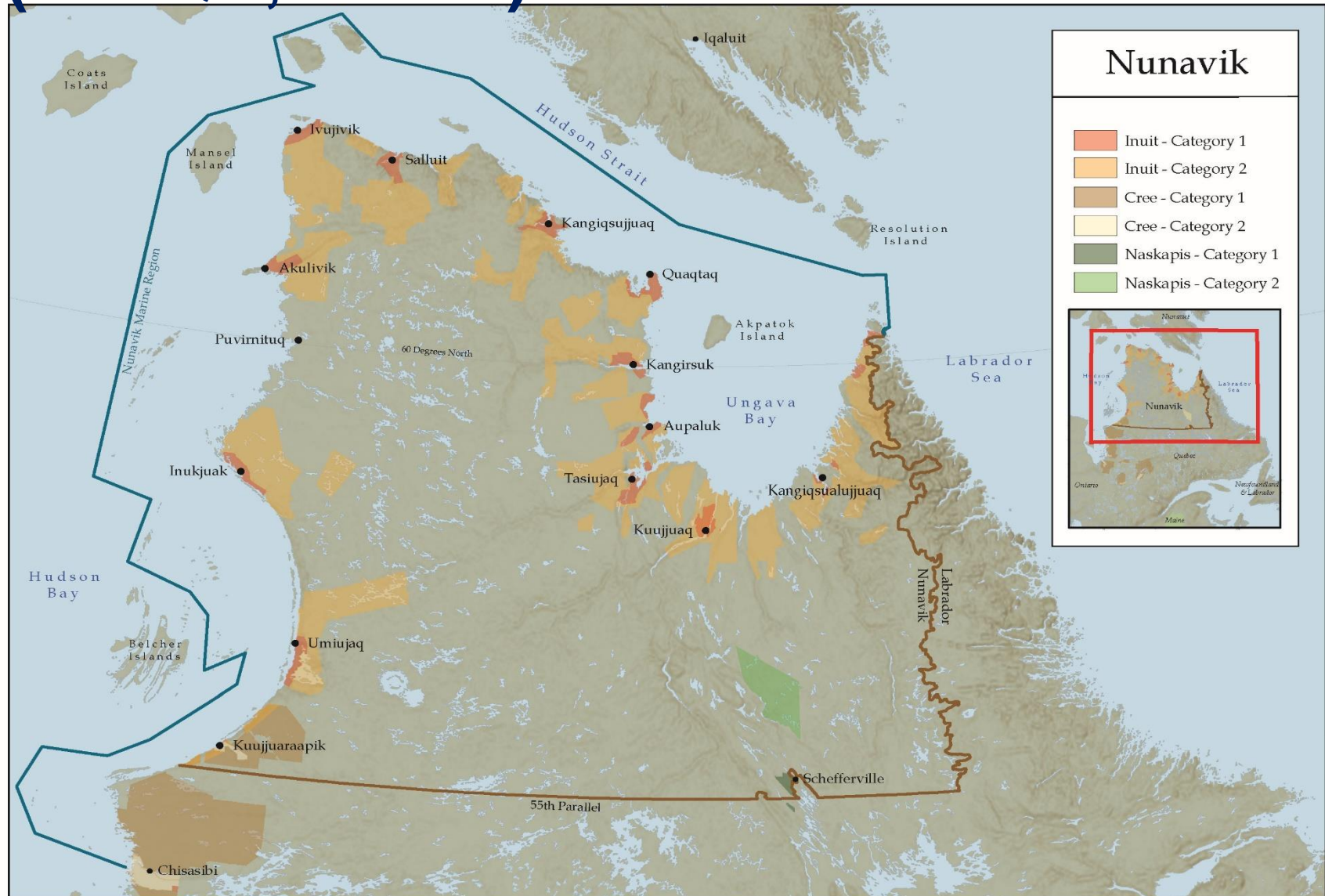
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Makivik Corporation



Learning from Nunavik : The relationship between governance and resource development.

***Jean-Marc Séguin, Mining coordinator,
Makivik Corporation
ICASS IX, June 10th, 2017***

Nunavik Land Regime & Marine Region (JBNQA; NILCA)



Makivik Corporation



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1995: Signature of the Raglan Agreement



The Raglan Mine Site:

- Operated by Glencore
- Nickel mine
- 1.32 Mt/y mined ; 40 kt/y of Ni produced



Raglan Agreement provisions on:

Environment and mitigation measures

Inuit training and employment

Inuit enterprises

Financial provisions

Raglan Committee





Raglan Mine

To Nikkelverk Refinery

Québec City

Sudbury

Port of Québec

Sudbury Integrated
Nickel Operations

Results for the past years

- **Employment and training (end of December 2016)**



Inuit employees working at the Raglan Mine site

176
(20%)

Retention rate for Inuit personnel

82,4%

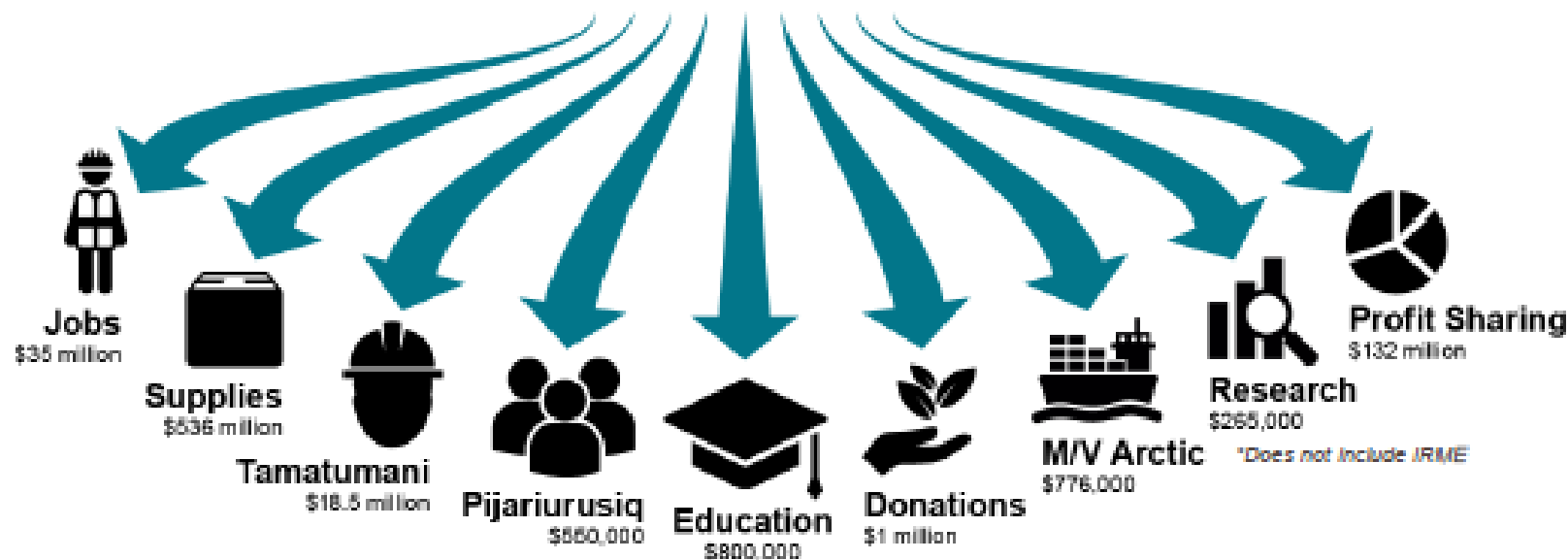
- **Regular meetings with the Raglan Committee to overview the implementation of the Raglan Agreement**

- **Honoring the Raglan Agreement**

Community Contributions

Raglan Mine community contributions **\$724 million**

Note : the community contributions does not represent the full amount of contributions, since some information are only since 2008, 2009 and 2010



Wages*

- Total \$119 M
 - Québec \$110.6 M
 - Nunavik \$6.8 M
- 18.4% of employees are Inuit*

Goods & Services*

- Total \$338 M
 - Québec \$274.7 M
 - Nunavik \$87 M
- 26% come from Inuit suppliers*

How to go beyond the Raglan Agreement...

1. Increase Inuit participation in environmental monitoring
2. Collaboration in business building capacity
3. Communicate, communicate, communicate...

Tamatumani training program



Parnasimautik consultations & Nunavik Inuit Mining Policy (2014)



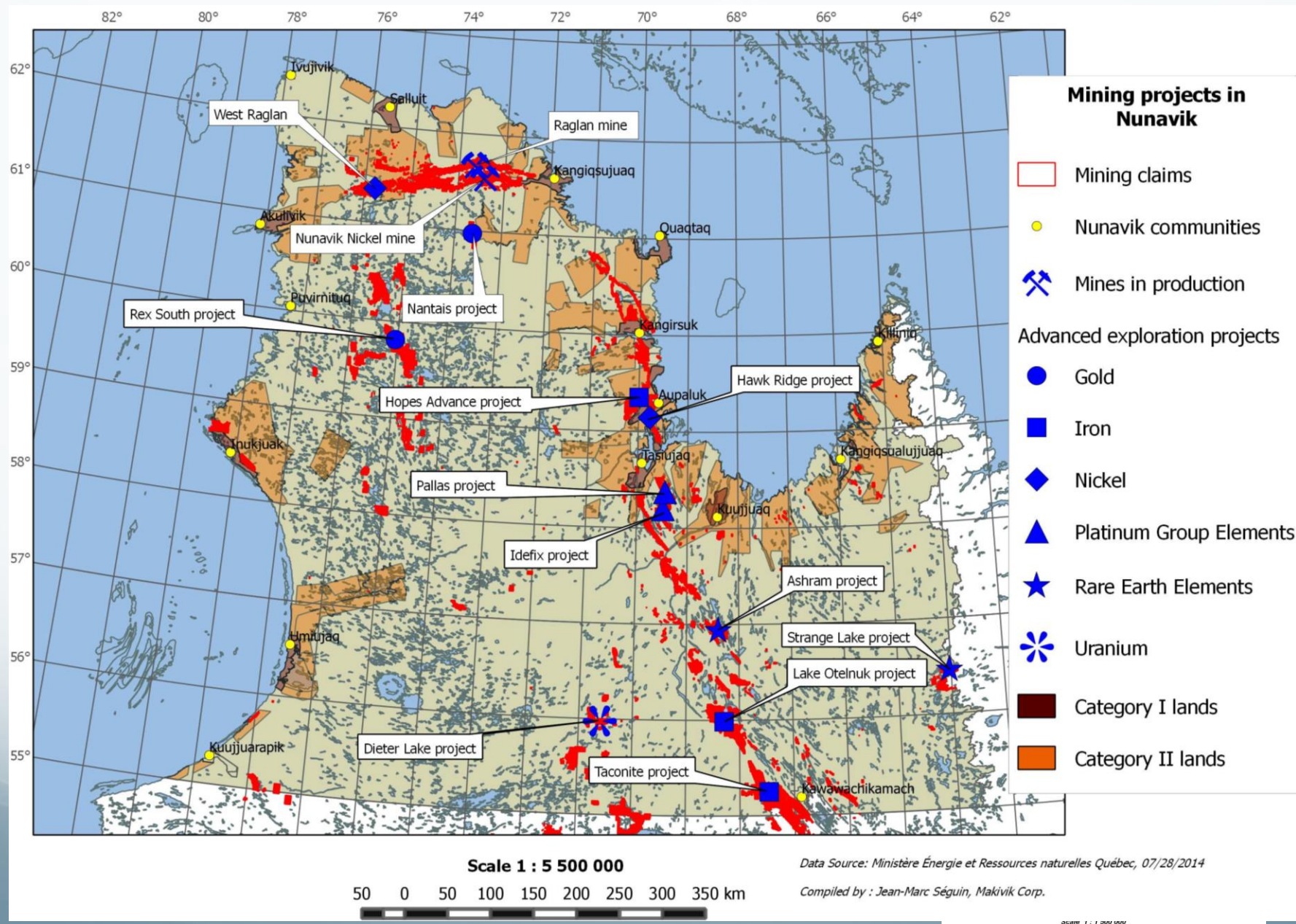
Sivumut project (2016)

- Extension of Raglan operations from 2019-2041;
- Community engagement;
- Review of environmental and social impacts assessment;
- Addition of Raglan Agreement annex with new mitigation measures;
- Ratification of Raglan Agreement January 2017.



Sivumut subcommittee members.

Nunavik mining development



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